## \*\* HEALTH AND HUMAN SERVICES \*\*

Functional Area Summary by Agency

|                                     | 2002<br>Actual | 2003<br>Adopted<br>Budget | 2003<br>Estimate | 2004<br>Budget | Change from 2003<br>Adopted Budget<br>\$ % |       |  |  |  |  |  |
|-------------------------------------|----------------|---------------------------|------------------|----------------|--|-------|--|--|--|--|--|
|                                     | Actual         | Buaget                    | LStillate        | Duuget         | Ψ  | 70    |  |  |  |  |  |
| * TOTAL HEALTH AND HUMAN SERVICES * |                |                           |                  |                |  |       |  |  |  |  |  |
| Expenditures (a)                    | \$75,665,585   | \$77,136,914              | \$80,056,591     | \$82,940,485   | \$5,803,571                                | 7.5%  |  |  |  |  |  |
| Revenues (b)                        | \$58,317,639   | \$58,432,718              | \$62,238,021     | \$63,303,154   | \$4,870,436                                | 8.3%  |  |  |  |  |  |
| Tax Levy                            | \$17,347,946   | \$18,704,196              | \$17,818,570     | \$19,637,331   | \$933,135                                  | 5.0%  |  |  |  |  |  |
| BREAKDOWN BY AGENCY                 |                |                           |                  |                |  |       |  |  |  |  |  |
| COMMUNITY DEVELO                    | OPMENT BLO     | CK GRANT                  |                  |                |  |       |  |  |  |  |  |
| Expenditures (a)                    | \$4,680,841    | \$3,000,000               | \$5,201,726      | \$4,650,000    | \$1,650,000                                | 55.0% |  |  |  |  |  |
| Revenues                            | \$4,374,697    | \$3,000,000               | \$5,301,226      | \$4,650,000    | \$1,650,000                                | 55.0% |  |  |  |  |  |
| Tax Levy (c)                        | \$306,144      | \$0                       | (\$99,500)       | \$0            | \$0  | 0.0%  |  |  |  |  |  |
| CORPORATION COUNSEL - CHILD SUPPORT |                |                           |                  |                |  |       |  |  |  |  |  |
| Expenditures (a)                    | \$1,934,442    | \$2,002,797               | \$2,011,596      | \$2,154,359    | \$151,562                                  | 7.6%  |  |  |  |  |  |
| Revenues (b)                        | \$1,898,003    | \$1,904,230               | \$1,918,214      | \$2,021,307    | \$117,077                                  | 6.1%  |  |  |  |  |  |
| Tax Levy                            | \$36,439       | \$98,567                  | \$93,382         | \$133,052      | \$34,485                                   | 35.0% |  |  |  |  |  |
| SENIOR SERVICES                     |                |                           |                  |                |  |       |  |  |  |  |  |
| Expenditures                        | \$2,745,247    | \$3,161,361               | \$3,058,869      | \$3,338,507    | \$177,146                                  | 5.6%  |  |  |  |  |  |
| Revenues (b)                        | \$1,675,709    | \$1,779,199               | \$1,772,045      | \$1,932,149    | \$152,950                                  | 8.6%  |  |  |  |  |  |
| Tax Levy                            | \$1,069,538    | \$1,382,162               | \$1,286,824      | \$1,406,358    | \$24,196                                   | 1.8%  |  |  |  |  |  |
| HEALTH & HUMAN SERVICES             |                |                           |                  |                |  |       |  |  |  |  |  |
| Expenditures (a)                    | \$66,094,813   | \$68,739,992              | \$69,556,803     | \$72,550,415   | \$3,810,423                                | 5.5%  |  |  |  |  |  |
| Revenues (b)                        | \$50,356,090   | \$51,736,289              | \$53,233,416     | \$54,686,698   | \$2,950,409                                | 5.7%  |  |  |  |  |  |
| Tax Levy                            | \$15,738,723   | \$17,003,703              | \$16,323,387     | \$17,863,717   | \$860,014                                  | 5.1%  |  |  |  |  |  |
| VETERAN'S SERVICES                  |                |                           |                  |                |  |       |  |  |  |  |  |
| Expenditures                        | \$210,242      | \$232,764                 | \$227,597        | \$247,204      | \$14,440                                   | 6.2%  |  |  |  |  |  |
| Revenues                            | \$13,140       | \$13,000                  | \$13,120         | \$13,000       | \$0  | 0.0%  |  |  |  |  |  |
| Tax Levy                            | \$197,102      | \$219,764                 | \$214,477        | \$234,204      | \$14,440                                   | 6.6%  |  |  |  |  |  |

<sup>(</sup>a) 2003 estimated expenditures exceed the adopted budget resulting from 2002 year end purchase order encumbrances rolled over to 2003, carryover of 2002 expenditure authority and other current year budget modifications approved by ordinance.

<sup>(</sup>b) The 2004 budget includes a total of \$681,200 of fund balance appropriations which include: Child Support \$65,000, Senior Services Nutrition \$10,150 and Health and Human Services \$606,050. The 2003 budget includes a total of \$529,546 of fund balance appropriations which includes; Child Support \$90,000, Senior Services Nutrition \$41,000 and Health and Human Services \$398,546.

<sup>(</sup>c) Tax levy represents CDBG revenues over expenditures generated from program revenues which will be reappropriated by County Board ordinance.

# **HEALTH AND HUMAN SERVICES**

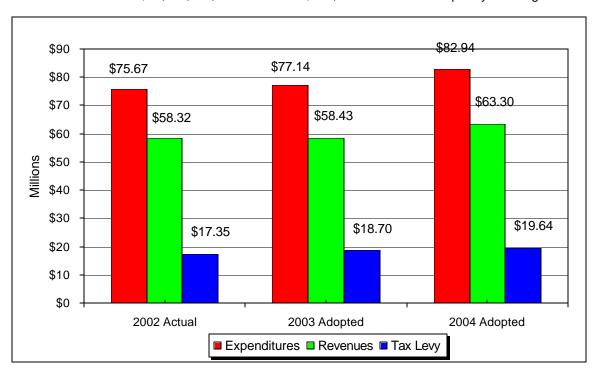
### **Functional Area Budget Highlights**

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The budgets within this functional area provide programs to children and their families, the elderly, veterans, unemployed, and individuals who are mentally ill, physically or developmentally disabled, or chemically dependent. Community Development Block Grant programs promote the development of viable urban communities through the expansion of housing, creation of jobs and community services for low and moderate income households. Department of Health and Human Services programs include prevention, protection, counseling, and an array of residential and community programs for children, juveniles and adults. Services also include food stamps, medical assistance and childcare payments. Public Health services are also provided in this area including assessments, consultation, education, and referral services to promote health and prevent disease. Child Support, under the Corporation Counsel's office, provides activities to obtain and enforce child support orders, establish paternity and certify tax refund interception on delinquent accounts. Department of Senior Services programs include purchased specialized transportation, adult day care programs, information and resource referrals, congregate and home delivered meals and a variety of community supportive services to allow older adults to remain in their homes. The Veterans' Service Department provides assistance to County veterans in applying for available state and federal benefits.

Not included in this functional area are Health and Human Services related capital projects (see Capital Projects, Section VII) and purchases of vehicles and major equipment replacements (see Vehicle/Equipment Replacement Fund in Public Works Functional Area, Section IV, and End User Technology Fund in Non-Departmental Functional Area, Section VI).

The 2004 expenditure budget for this functional area totals \$82,940,485, an increase of \$5,803,571 or 7.5% from the 2003 adopted budget. Budgeted revenues, including \$681,200 of fund balance appropriations, total \$63,303,154, an increase of \$4,870,436 or 8.3% from the previous year's budget. The tax levy necessary to fund this functional area totals \$19,637,331, an increase of \$933,135 or 5% from the prior year budget.



#### Significant program and funding changes from the 2003 budget include:

- Federal Community Development Block Grant Funding will continue the development of viable urban communities within Waukesha County. Funding is provided for low and moderate-income households for homeownership, rehabilitation, rental opportunities, public safety improvements, planning, economic development and other county needs through various programs. The 2004 budget provides down payment closing cost assistance to 120 low and moderate-income homebuyers and funding for 150 low to moderate income homeowners to rehabilitate their homes through a deferred rehabilitation loan. Also, funding will be provided for continued support of two low-income neighborhood revitalization areas in the City of Waukesha. CDBG will also provide funding to 46 Non Public and 31 Public Service Agencies within Waukesha County. The budget will also include \$950,000 for program income, which will be used for revolving loans. Previously the funds had been appropriated twice a year by ordinance based on prior actual receipts.
- The **Department of Senior Services Community Services program** anticipates increases in Title IIIB Supportive Home Care grant of \$43,400 and Title IIIE Family Caregiver Support grant of \$31,700 which will be used for items such as emergency needs, health care and community outreach, family caregiver support programs and training. Also, the budget includes funding increases of \$73,700 in the federal congregate nutrition grant and \$35,500 in the home delivered meals grant.
- Department of Health and Human Services primary source of intergovernmental revenue, the Basic County Allocation (BCA) remains at the 2003 budgeted level of \$11.4 million and has not increased in the past eight years. The lack of an increase in BCA is a significant driver behind increasing Health and Human Services local levy need. Human Services levy increases \$860,000 million or 5.1% in 2004.
- In the face of escalating **Health and Human Services Economic Support** (ES) caseloads and continued State Income Maintenance (IM) program expansions, simultaneous with state Income Maintenance Allocation funding reductions of \$156,000, and to limit shifting State program costs to county taxpayers; Division Economic Support staff will provide minimum statutory required services to clients for Medical Assistance, Food Stamps, and Child Care Subsidy in 2004.
- The **Health and Human Services Criminal Justice Collaborating Council** is budgeted at \$308,600 an increase of \$101,800 over 2003 budgeted levels. The increase provides for programming that will lead to greater Criminal Justice System effectiveness and control Jail population growth.
- The **Health and Human Services** budget reduces personnel by a net 0.60 FTE. The reductions are made possible through the restructuring of positions. Position restructuring includes the abolishment of a 1.0 FTE regular full time social worker and the creation of a 1.0 FTE Human Service Supervisor at a net cost increase of \$19,400. The position change is necessitated due to the increased need to provide supervisory and monitoring required in the child protection area.
- The **Health and Human Services** Mental Health Center budget eliminates 1.12 FTE Extra Help nursing positions and replaces them with 1.0 FTE regular part time nursing positions. The change is budget neutral, but the department indicates the move to regular part-time employees will provide for a more stable staffing pattern, which is required in a 24-hour staffed facility.
- **Health and Human Services** budget reflects the 2003 elimination of the **BASIC** (Basic Assistance and Services for Individuals in Crisis) Medical Program. The 2004 budget continues to provide for non-medical payments. This elimination of medical service is in response to continued cost escalation and dwindling state financial support for the program. Total expenditures decrease \$570,000 and related levy decreases \$300,000.

#### **Budget Highlights Continued**

- Health and Human Services will also be developing criteria to implement a waiting list for the BASIC non-medical program. Although there is reason to believe that the 2003 elimination of the medical program will reduce non-medical applications, a two year trend of increasing applicants and cost trends indicate need for a wait list contingency plan to reduce the likelihood of budget overruns.
- A major funding priority area for the state is the Health and Human Services Long-Term Care Division 2004 expenditure appropriations budget, which increases \$2,378,200. Long Term Care programs serve eligible persons in the community who are elderly, have a developmental disability, have a long-term mental illness, or have a physical disability.
- The Community Integration and Community Options Services program expenditures increase \$1,144,000 primarily as a result of a 16,698 increase in the number of days of care. The expenditure increases are offset by a \$1,150,500 increase in General Government revenues from State and Federal funding sources.
- The **Developmental Disability Services** program increases \$1,176,700 primarily due to the purchase of Medicaid Waiver funded services providing an estimated additional 14,251 days of service in 2004. Overall, the expenditure increases are funded by \$1,166,200 increase in General Government revenues from State and Federal funding sources and a \$135,200 increase in Social Security and client fee revenues. The resulting decrease in tax levy of \$124,700 is used to match Community Integration/Option waiver funded services and levy supported protective services and community care needs.
- Health and Human Services-Mental Health Outpatient Support Services includes a \$210,100 increase
  in residential placement costs providing for 30,744 days of care, an increase of 2,244 days, due to
  continued growth in mental health outpatient client volume.
- Health and Human Services-Mental Health Outpatient Support Services includes \$45,000 in first time budgeting for hospitalization and medical services to handle County Mental Health Center overflow needs due to reaching bed capacity. This initiative is expected to reduce the number of placements at the State Mental Health Institutes and related expenses.
- **Health and Human Services**-Alcohol and Other Drug Abuse Programming includes \$35,000 for first-time budgeting for a locked dual diagnosis program. The department indicates that the dual diagnosis locked facility creates a lower cost alternative to state mental health institutes for the mentally ill/substance abuse clients that are in danger of hurting themselves or others. The department has reduced the mental health institute budget by \$60,000 in 2004 reflecting the change and due to lower utilization trends in 2003.
- Health and Human Services-Mental Health Outpatient Support Services client medication costs increase \$52,300 or 10% reflecting escalating costs and additional medication usage to stabilize clients living in the community. The department continues to augment services to clients who utilize the division's medication program through the increased use of drug sampling, medical assistance application support, and pharmaceutical card benefits. In 2004 the department will also implement a \$15 co-payment per prescription. The co-payment will be retained by the pharmacy, essentially reducing the cost per prescription by \$15 resulting in an estimated decrease in County cost of \$70,000.
- Health and Human Services Public Health Division budget includes a \$123,800 Bioterrorism grant funding for preparedness planning and education of the Public Health division personnel. Also, the request includes the abolishment an existing 1.0 FTE Programs and Projects Analyst position and creates a 1.0 FTE Epidemiologist position at a net increase in cost of \$8,900. The new position reflects the increased need to and responsibility to provide biostatistical surveillance and analysis of disease in the County.

#### **BUDGETED POSITIONS 2002-2004 SUMMARY BY AGENCY AND FUND**

#### **HEALTH AND HUMAN SERVICES**

| Agency                  | Fund   | 2002<br>Year<br>End               | 2003<br>Adopted<br>Budget         | 2003<br>Modified<br>Budget        | 2004<br>Budget                    | 03-04<br>Change                |
|-------------------------|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------------------|
| COUNTY EXECUTIVE        | CDBG   | 2.25                              | 2.25                              | 2.25                              | 2.50                              | 0.25                           |
| CORPORATION COUNSEL     | Child Support  | 31.60                             | 30.60                             | 30.60                             | 30.65                             | 0.05                           |
| SENIOR SERVICES         | General Elderly Nutrition Sr. Svcs. Subtotal                                     | 12.45<br>4.30<br>16.75            | 12.45<br>4.30<br>16.75            | 12.45<br>4.30<br>16.75            | 12.45<br>8.60<br>21.05            | 0.00<br>4.30<br>4.30           |
| HEALTH & HUMAN SERVICES |  |                                   |                                   | 261.87                            |                                   |                                |
| HEALTH & HUMAN SERVICES | Long Term Care  Mental Health Center   | 262.68<br>34.50<br>39.96          | 261.87<br>33.50<br>39.96          | 33.50<br>39.96                    | 263.37<br>32.50<br>40.46          | 1.50<br>(1.00)<br>0.50         |
|                         | Public Health H&HS Subtotal  | 36.20<br>373.34                   | 36.20<br>371.53                   | 36.20<br>371.53                   | 35.94<br>372.27                   | (0.26)<br>0.74                 |
| VETERANS SERVICES       | General  | 3.70                              | 3.70                              | 3.70                              | 3.70                              | 0.00                           |
|                         | TOTAL REGULAR POSITIONS TOTAL EXTRA HELP TOTAL OVERTIME TOTAL BUDGETED POSITIONS | 427.64<br>23.25<br>3.56<br>454.45 | 424.83<br>19.27<br>3.06<br>447.16 | 424.83<br>19.27<br>3.06<br>447.16 | 430.17<br>14.79<br>3.11<br>448.07 | 5.34<br>(4.48)<br>0.05<br>0.91 |

2004 BUDGET ACTIONS

**COUNTY EXECUTIVE - CDBG** Transfer 0.25 Clerk Typist I/II from County Executive General Fund

Increase Overtime 0.04 FTE

**CORPORATION COUNSEL** Transfer 0.05 Principal Assistant Corporation Counsel From Corporation

> Counsel General Fund Budget Increase Extra Help 0.71 FTE Increase Overtime 0.03 FTE

**SENIOR SERVICES** General Fund

Increase Overtime 0.01 FTE

**Nutrition Fund** 

Create 4.30 FTE Regular Part Time Site Managers

Reduce Extra Help 3.88 FTE

**HEALTH & HUMAN SERVICES** Human Service Fund

Create 1.00 FTE Human Sercies Supervisor

Abolish 1.00 FTE Social Worker II

Transfer 1.00 FTE Account Clerk I (2 Regular Part Time Positions) from the

Long Term Care Fund

Transfer 0.50 FTE Account Clerk II from the Mental Health Center Fund

Reduce Extra Help 0.14 FTE

Long Term Care Fund

Transfer 1.00 FTE Account Clerk I (2 Regular Part Time Positions) to the

**Human Services Fund** 

Mental Health Center Fund

Transfer 0.50 FTE Account Clerk II to the Human Services Fund

Create 1.00 Registered Nurse FTE (2 Regular Part Time Positions)

Reduce 1.12 FTE Extra Help Registered Nurse Positions

Public Health

Create 1.00 FTE Epidemiologist

Abolish 1.00 FTE Programs and Projects Analyst

Decrease 0.26 FTE Regular Part Time Public Health Hurse II

Reduce Extra Help 0.05 FTE Reduce Overtime 0.03 FTE

**2003 CURRENT YEAR ACTIONS** 

None

For additional detail see the Budgeted Position Summary included within the Stats and Trends Section of the Budget Book.